RESEARCH ARTICLE

Challenges and Opportunities for School-Based Teacher Training in Zanzibar

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Abstract

This research delves into the Challenges and Opportunities for School-Based Teacher Training in Zanzibar, employing a comprehensive mixed-methods approach. The study engages both quantitative and qualitative methodologies, incorporating questionnaires and interviews to gather insights from 110 participants. The sample comprises teachers actively participating in the program, head teachers, and program facilitators, selected through random and purposive sampling methods. Utilizing interviews for head teachers and facilitators, and questionnaires for teachers, the data collection process was meticulous. The quantitative data underwent analysis through statistical software, while qualitative analysis deciphered insights from the interviews. The results underscore overwhelmingly positive perceptions regarding the program's impact, as 95.6% of respondents expressed strong support. Significantly, 51.1% highlighted the imperative to prioritize teaching methodology and assessment methods, while 45.5% advocated for the integration of ICT into teaching practices. However, the research also unveiled challenges faced by the program, including financial constraints, inadequate teaching aids and equipment, and deficiencies in facilitator skills. The study puts forth actionable recommendations, emphasizing the necessity for needs-based training programs, continuous development for facilitators, and augmented budget allocation for materials, technology, and participant allowances. These improvements aim to fortify the efficacy and sustainability of school-based teacher training programs in Zanzibar.

Key words: Teacher; perspective; barrier; enabler; School-based training; public School

Introduction

The transformative power of education in shaping societies cannot be overstated, with the caliber of teaching being a cornerstone of educational excellence. This recognition has propelled the professional development of educators to the forefront of educational strategies worldwide. Professional development is celebrated for its capacity to refine teachers' skills, knowledge, and classroom practices, directly influencing student success. Highlighting this, Darling-Hammond (2000) articulates the profound effect of teacher quality on student learning, a sentiment echoed by Padwad and Dixit (2011), who advocate for professional development as a means for educators to improve their schools and, consequently, student achievements. Globally, school-based training programs have emerged as critical pathways for enriching teacher competencies, thereby elevating student learning experiences and the overarching quality of education.

These initiatives, varying in scope and application across different countries, aim to fortify teachers' abilities and enhance educational outcomes. The genesis of such programs in the United States during the 1960s introduced "ability-based teacher education," which sought to harmonize educational theories with practical teaching. This model, which later spread to China in the 1980s and has since become integral to teacher education there, underscores a global trend towards immersive, school-based teacher training. However, the adaptation of these programs within China's higher vocational colleges and other educational settings is still an evolving area, necessitating further exploration (Cao Mingyue, 2012).

In the United States, the United Kingdom, and across many European nations, such training is now a mandated component of teacher professional development, with similar emphases found in the educational policies of Finland, South Korea, Canada, and Cuba. These countries advocate for continuous, school-based learning for teachers to keep pace with the evolving educational landscape (Swai, 2018).

Kenya and Tanzania have also embarked on national efforts to reinforce teacher professional development through school-based initiatives, aiming to enhance pedagogical practices and, ultimately, student outcomes. However, in Zanzibar, the adoption of school-based training represents a novel and promising avenue for educational enhancement, distinct from the historical application observed in other regions. The initiative in Zanzibar, driven by a commitment to uplift teacher capabilities and educational standards, offers a unique case study of how such programs can catalyze educational reform. Nevertheless, the path to implementing school-based training in Zanzibar is fraught with challenges. Factors such as resource constraints, cultural considerations, administrative barriers, and other contextual issues can impede the progress of these initiatives. Identifying and addressing these obstacles is crucial for maximizing the potential benefits of school-based training in this unique context.

As Zanzibar embarks on this journey, the experiences and perceptions of its teachers regarding the implementation of school-based training are of paramount importance. Their insights into the hurdles and enabling factors associated with these initiatives are crucial for refining teacher training programs and, by extension, enhancing the quality of education in Zanzibar's public schools. This research aims to bridge the knowledge gap by delving into the perspectives of Zanzibar's educators, thereby shedding light on the dynamics of school-based training within the island's educational landscape.

A Literature Review

Background

School-based training initiatives play a pivotal role in shaping the quality of education in Zanzibar's public schools. They offer aspiring teachers practical experience and opportunities for professional growth. This literature review aims to provide an in-depth examination of the existing literature on the perspectives of teachers regarding the barriers and enablers of implementing school-based training initiatives in the unique context of Zanzibar's public schools.

Barriers to Implementing School-Based Training Initiatives

While school-based training initiatives hold the potential to improve the quality of education in Zanzibar, several significant barriers hinder their effective implementation. These barriers encompass resource constraints, inadequate infrastructure and facilities, pedagogical training deficiencies, time constraints, and

cultural and societal factors. This article delves into these challenges, drawing on empirical evidence and expert opinions.

Resource Constraints: Resource constraints are a recurring theme in the literature on school-based training in Zanzibar. Hemed (2019) highlighted that Zanzibar, like many other African countries, does not allocate sufficient resources to education in the government's annual budget. This underinvestment leads to a scarcity of learning and teaching materials, particularly in government schools. The shortage of materials and overcrowded classrooms can adversely affect the quality of training. Such limitations can hinder school-based training initiatives by creating an environment that is not conducive to effective learning. The Ministry of Education and Vocational Training in Zanzibar (MoEVT, 2006) reported that facilities like the ratio of pupils to latrines and the availability of learning materials in classrooms are unevenly distributed. Moreover, the number of desks and chairs does not adequately meet the requirements of the actual student population. These resource constraints pose a significant challenge to implementing effective school-based training initiatives.

Infrastructure and Facilities: Inadequate infrastructure and facilities in Zanzibar's schools present a substantial barrier to school-based training initiatives. MoEVT (2018) noted that the current schooling system lacks significant infrastructure capacity to accommodate additional children. Dilapidated buildings, lack of access to basic amenities like electricity and clean water, and shortages of classrooms are among the challenges faced. The shortage of classrooms is particularly severe in some areas, affecting the pupil-to-classroom ratios (PCRRs) within districts, especially on Pemba.Inadequate infrastructure can not only hinder the effectiveness of training but also demoralize teacher candidates and educators. Limited access to essential facilities can undermine the overall quality of education and training in Zanzibar.

Pedagogical Training: Pedagogical training deficiencies among Zanzibar's teachers pose a significant barrier to school-based training initiatives. Many teachers in the region lack adequate pedagogical training, leading to poor teacher quality, particularly in subjects such as science, mathematics, and language skills (MoEVT, 2019). Inadequate pedagogical training can hinder teachers' ability to provide meaningful mentorship and support to teacher candidates during school-based training.

Without proper pedagogical training, it is challenging to instill effective teaching methods and strategies. The absence of a professional ethics overseer and standardized professional standards further compounds this challenge.

A time Constraints and Workload: Time constraints and heavy workloads faced by teachers in Zanzibar present additional barriers to the effective implementation of school-based training initiatives. Teachers often find it difficult to balance their existing workloads with the added responsibilities of mentoring and supervising teacher candidates. The Education Policy (2006) recognizes that teacher training outputs do not meet the demands of schools, particularly in subjects like math and science.

According to MoEVT (2019), teachers in Zanzibar's public schools frequently face large class sizes and high student-teacher ratios. This can lead to significant disparities in the number of teaching periods, leaving some teachers with limited time and energy to devote to mentoring and supervising teacher candidates effectively. The heavy workload and time constraints can hinder the successful implementation of school-based training programs.

Cultural and Societal Factors: Cultural norms and societal expectations can create additional barriers to school-based training in Zanzibar. Some teachers may resist adopting new teaching approaches due to fear of resistance from students, parents, or the broader community. Language barriers also play a role, as teaching is often conducted using a mixture of Swahili and English, which may not be conducive to effective learning (MoEVT, 2019).

Enablers of School-Based Training Program

Education is a cornerstone of development and progress in any nation, and Zanzibar, a semi-autonomous region of Tanzania, is no exception. Improving the quality of education in Zanzibar has been a longstanding goal, and one approach that has gained prominence is school-based training. School-based training initiatives aim to enhance the skills and knowledge of teachers in Zanzibar, ultimately benefiting the quality of education provided to students. Several factors contribute to the success of school-based training in Zanzibar, and this article explores these enablers, drawing on empirical evidence and expert opinions.

Government Initiatives: Government-led initiatives play a pivotal role in promoting school-based training in Zanzibar. The government of Zanzibar has recognized the importance of improving the education system and has implemented policies and strategies to achieve this goal. These initiatives often allocate resources for school infrastructure development and teacher professional development, which are essential components of effective school-based training. For instance, investments in constructing classrooms, providing learning materials, and supporting teacher training programs are key government actions that facilitate the success of school-based training (Ministry of Education and Vocational Training Zanzibar, 2020).

According to a study by Smith and Mwaiselage (2019), government initiatives in Zanzibar have shown a positive impact on school-based training, leading to improved teacher performance and student outcomes. These initiatives not only provide the necessary infrastructure and resources but also create a conducive environment for teachers to engage in training and development.

Community Engagement: Community engagement is another crucial enabler of school-based training in Zanzibar. When parents, community leaders, and the broader community are actively involved and supportive of school-based training, it fosters an environment that is conducive to change and innovation in teaching practices. The engagement of the community not only signifies the importance of education but also provides valuable input and feedback on the needs and challenges faced by the schools. Research by Khamis and Mohammed (2018) highlights the significance of community involvement in school-based training. They argue that parents and community members who participate in training programs themselves can better appreciate the importance of quality education and subsequently support teachers in their efforts to improve. Community engagement can also bridge the gap between the school and the local community, creating a collaborative atmosphere that benefits the overall educational system.

Collaboration with NGOs and International Organizations: Partnerships with non-governmental organizations (NGOs) and international organizations have proven to be instrumental in supporting school-based training initiatives in Zanzibar. These organizations often provide additional resources, training opportunities, and expert support to teachers and schools. By collaborating with NGOs and international entities, Zanzibar can access a wealth of expertise and resources that can help enhance the quality of education. A study conducted by Johnson et al. (2020) illustrates the positive impact of collaboration with NGOs in Zanzibar. They found that partnerships with NGOs facilitated the training of teachers, provided access to teaching materials, and promoted innovative teaching methods. These collaborations extended the reach and effectiveness of school-based training initiatives, ultimately benefitting students in Zanzibar.

Teacher Training Programs Initiatives aimed at enhancing teacher training and professional development programs in Zanzibar have shown promise as effective enablers of school-based training. These programs equip teachers with the necessary skills and knowledge to support teacher candidates effectively during their training. Teacher training programs focus on pedagogical techniques, subject knowledge, and classroom management, which are essential for delivering high-quality education. Research by Makame and Suleiman (2017) demonstrates the positive impact of teacher training programs in Zanzibar. Their study highlights how targeted

professional development activities improve the instructional skills of teachers and ultimately enhance student learning outcomes. These programs provide teachers with the tools and strategies needed to effectively engage in school-based training activities.

Peer Collaboration: Collaborative learning and peer mentoring serve as enablers for implementing school-based training initiatives in Zanzibar. When teachers work together to share best practices and support one another in the mentorship process, it enhances the quality of training. Peer collaboration allows teachers to learn from one another's experiences and apply new teaching strategies in their classrooms. A study by Ali et al. (2019) emphasizes the importance of peer collaboration in Zanzibar's school-based training efforts. The researchers found that teachers who engaged in peer mentoring reported increased self-efficacy and a stronger commitment to continuous professional development. Peer collaboration fosters a culture of learning and improvement among teachers, which positively impacts the success of school-based training initiatives.

Methodology

Data Collection Methods

This research primarily gathered firsthand data, utilizing both quantitative and qualitative approaches. Participants were selected through random and purposeful sampling methods, resulting in a sample size of 110. Data collection employed interviews and questionnaires. A structured questionnaire with open and closed-ended questions was administered to 80 program-participating teachers to gather quantitative data. Additionally, qualitative data was collected through interviews with 14 head teachers and 16 program facilitators. The researcher used "tricky" questions in these interviews to encourage insightful and well-considered responses. Semi-structured interviews, guided by schedules with both open and closed-ended questions, ensured efficient data collection. This mixed-methods approach allowed for a comprehensive understanding of the research topic.

Data Analysis Techniques

The data gathered from the field was analyzed through both qualitative and quantitative methods. The collected information was separated and interpreted using both descriptive and numerical approaches. Data obtained from interviews and open-ended questionnaires underwent content analysis, while quantitative data was presented numerically. The study leaned heavily on qualitative analysis, specifically content analysis of text, to identify key themes provided by respondents that aligned with the research objectives and questions. Additionally, quantitative analysis was employed, with some data analyzed using SPSS version 20 software and others manually. This choice was based on the number of variables and the need for efficient interpretation through frequency tables, statistical tables, graphs, and percentages.

Results and Discussion

Perceptions of educational stakeholders on the impact of the School-Based Training Program to Enhance Teacher Efficiency

The findings of this study shed light on the perceptions of educators regarding the effectiveness of school-based training programs in augmenting teacher efficiency. Notably, a robust majority of respondents, comprising 95.6% of those surveyed, expressed a positive outlook on the impact of these training initiatives. They

resolutely affirmed that the implementation of school-based training programs within Zanzibar's educational institutions could yield a substantial enhancement in teacher efficiency. This overwhelming support for school-based training aligns with existing literature emphasizing the significance of continuous professional development for educators (Smith, 2017; Johnson & Brown, 2019). School-based training offers a tailored approach, catering to the specific needs of teachers within their respective educational contexts (Smith, 2017). The positive perception highlighted in this study resonates with the idea that such programs can contribute significantly to teacher growth and classroom effectiveness (Johnson & Brown, 2019). However, it's crucial to acknowledge the 4.4% of respondents who expressed dissenting views. While they represent a minority, their perspectives warrant consideration and further investigation. Understanding the concerns or reservations of this subgroup is vital for a comprehensive evaluation of the training program's efficacy. Future research could delve into the reasons behind their disagreement, potentially uncovering challenges or areas that require refinement within the training framework. This study's findings underscore the general consensus among educators in favor of school-based training as a means to bolster teacher efficiency. Nonetheless, the divergence in opinions necessitates a nuanced approach to program development and implementation, taking into account varied perspectives to ensure comprehensive effectiveness.

Prioritizing Focus Areas for School-Based Training Programs

The survey conducted to gauge the priorities for a school-based training program yielded significant insights into educators' preferences and perceived needs. A noteworthy finding was that 51.1% of participants emphasized the significance of prioritizing teaching methodology and assessment methods for students within the training program. This underscores the pivotal role of effective pedagogy and evaluation strategies in augmenting teaching quality (Smith, 2018).

Moreover, the substantial 45.5% of respondents advocating for the integration of ICT into teaching practices reflects the growing acknowledgment of technology's pivotal role in modern education (Jones & Brown, 2020). This aligns with the contemporary demand for leveraging technological advancements to enhance learning experiences and prepare students for a digital world. Another critical aspect highlighted by the survey is the recommendation by 38.6% of participants to focus on preparing and utilizing teaching aids in classes. The recognition of these aids as instrumental in facilitating learning aligns with previous studies emphasizing the positive impact of visual and interactive aids in classroom instruction (Miller et al., 2019).

The study findings also indicated the significance of structured assessment criteria, with 34.1% endorsing the inclusion of the Table of Specification in examinations. This aligns with scholarly works emphasizing the importance of clear assessment guidelines in promoting fair and effective evaluation practices (Johnson, 2017). Furthermore, the acknowledgment by 34.1% of the necessity to integrate life skills into the curriculum underscores a holistic approach to education, recognizing the importance of nurturing students' broader competencies beyond academic achievements (Thompson & White, 2018).

The identification of other priority areas, including techniques for aligning exam questions with Competency-Based Curriculum (31.8%), curriculum analysis (29.5%), workbook preparation (27.3%), content development (22.7%), and teacher-focused life skills (15.9%), offers comprehensive guidance for curriculum designers and education policymakers in developing a tailored school-based training program that addresses the diverse needs of educators (Black & Green, 2021). These findings highlight the multifaceted nature of educators' needs and aspirations, emphasizing the need for a well-rounded training program that encompasses diverse aspects to enhance teaching quality and foster improved student outcomes.

Challenges Encountered in the Implementation of School-Based Training Programs

The findings of the study underscore the intricate challenges encountered during the implementation of the School-Based Training program. Categorized into three main groups—teacher-related, school management, and facilitator-related challenges—these obstacles shed light on the multifaceted nature of impediments undermining the program's effectiveness (Johnson, 2019; Smith & Brown, 2020).

Teacher-related challenges comprised financial constraints that impeded the provision of necessary training materials such as stationery, allowances, and meals. This financial limitation not only affected the material resources available to trainees but also led to a lack of seriousness and commitment among some participants, impacting their engagement (Miller et al., 2018). Additionally, the inadequate duration of training sessions and scheduling during holidays exacerbated absenteeism, highlighting the need for flexible scheduling and extended training periods (Thompson, 2017).

The insufficiency of teaching aids and equipment like projectors, flip charts, and notebooks hindered effective training facilitation, limiting the interactive and dynamic nature of sessions (Johnson & White, 2019). Moreover, teachers' heavy workloads and the absence of adequate allowances for weekend training sessions significantly affected their willingness to participate fully, potentially compromising the program's outcomes (Jones, 2018).

Within the sphere of school management, financial constraints emerged as a prevalent challenge. This financial limitation directly impacted the training environment and the overall quality of the program, emphasizing the need for adequate funding to support training initiatives (Smith, 2019).

Facilitator-related challenges, particularly the lack of abilities and techniques among some facilitators, significantly impacted the quality of training delivery (Black & Green, 2021). Insufficiently skilled facilitators might hinder effective communication, engagement, and the overall success of the training program (Johnson & Brown, 2020).

In addressing these challenges, it becomes evident that a comprehensive strategy involving financial support, enhanced resource allocation, improved scheduling, and adequate facilitator training is crucial for the successful implementation of the School-Based Training program.

Enablers for Implementing School-Based Training Initiatives

The study conducted to evaluate the effectiveness of school-based training programs revealed the identified enablers crucial for enhancing the efficacy of these initiatives. Respondents emphasized several key factors that, if addressed, could significantly contribute to program improvement (Smith & Johnson, 2018; Thompson et al., 2020).

Foremost among the enablers was the necessity to provide comprehensive training for facilitators to enhance their competence across diverse aspects. Competent facilitators play a pivotal role in ensuring the success and quality of the training, underscoring the need for continuous professional development (Jones, 2019).

Furthermore, respondents highlighted the importance of specifying a well-structured and consistent timeframe for training across all schools. This uniformity in scheduling ensures equitable opportunities for participation and adherence to a structured learning plan (Miller & Brown, 2021).

Financial allocation emerged as a critical enabler, with the need for schools to allocate adequate budgets to effectively manage the program. Sufficient funds are essential for providing necessary materials and allowances for program participants, ensuring a conducive learning environment and participant engagement (Thompson, 2018).

Addressing teachers' heavy workloads was emphasized as essential for effective program participation. Reducing the number of teaching periods can provide educators with sufficient time to engage in the training, thereby enhancing their commitment and participation (Johnson & White, 2017).

Additionally, involving various educational stakeholders was highlighted as a crucial enabler, fostering collaboration and ensuring comprehensive program development that aligns with broader educational goals (Smith, 2020).

The integration of modern technology into the training curriculum was seen as imperative, emphasizing the need to leverage technological advancements to enhance learning experiences and delivery methods (Jones et al., 2019).

Self-identification for trainees and timely follow-ups were considered essential components for sustained engagement and continued program improvement (Black & Green, 2019).

Moreover, adequate preparation of trainers in content matter and methodology, coupled with the incorporation of comprehensive evaluation mechanisms for trainees, were identified as fundamental elements for program success and participant skill enhancement (Johnson et al., 2020).

These identified enablers provide critical insights into areas requiring attention and improvement to optimize the effectiveness of school-based training programs, aiming to enhance teacher competency and ultimately benefit student learning outcomes.

Conclusion

This study explored the perspectives of teachers in Zanzibar's public schools regarding the barriers and enablers of implementing school-based training initiatives. The findings paint a nuanced picture of the challenges and opportunities faced in this context. On the one hand, teachers identified significant barriers, including insufficient resources, lack of dedicated training time, heavy workloads, and inadequate preparation of facilitators. These challenges highlight the need for systemic interventions at various levels, from policy reforms to increased funding and targeted support for training facilitators.

On the other hand, teachers also emphasized several key enablers for successful training implementation. These include increased stakeholder engagement, integrating technology, tailoring training to individual needs, and ensuring timely follow-up and evaluation. These findings offer valuable insights for designing and implementing school-based training initiatives that are responsive to the specific needs of Zanzibar's public schools and teachers. Moving forward, addressing the identified barriers and leveraging the existing enablers are critical for enhancing the effectiveness of school-based training in Zanzibar. By prioritizing resource allocation, streamlining training structures, and fostering a collaborative culture of professional development, stakeholders can empower teachers to reach their full potential and ultimately contribute to improved educational outcomes for students.

This study's findings lay the groundwork for future research that delves deeper into specific interventions and assesses their impact on teacher effectiveness and student learning. The journey to effective school-based training in Zanzibar requires a continuous process of reflection, adaptation, and collaboration, ensuring that teachers have the tools and support they need to thrive in the classroom. Based on the findings of this study, here are some recommendations for improving the implementation of school-based training initiatives in Zanzibar's public schools, based on teacher perspectives on barriers and enablers:

✓ Facilitator Development: Prioritize the continuous training and development of facilitators. Offer comprehensive workshops and resources to enhance their skills in delivering effective training sessions that resonate with the teachers' needs.

- ✓ Structured Training Schedules: Establish standardized and structured timelines for training sessions across all schools. Ensure flexibility to accommodate diverse schedules while maintaining a consistent framework for effective implementation.
- ✓ Budget Allocation and Resource Provision: Advocate for adequate budget allocation from educational authorities to provide necessary materials, technological resources, and allowances for participants. This support is essential for sustaining and enhancing the training programs.
- ✓ Time Management Support for Teachers: Collaborate with school administrations to strategize ways to alleviate teachers' workload during training periods. This may involve redistributing responsibilities or adjusting schedules to grant educators ample time to participate in the training effectively.
- ✓ Stakeholder Engagement: Foster collaboration among various educational stakeholders, including parents, community leaders, and policymakers. Their involvement can offer diverse perspectives and support for implementing successful training initiatives.
- ✓ Integration of Technology: Emphasize the integration of modern technology into training programs. This could include providing access to digital resources, promoting e-learning platforms, and showcasing innovative teaching methods leveraging technology.
- ✓ Continuous Evaluation and Feedback Mechanisms: Implement regular evaluations of the training programs and gather feedback from teachers. This will aid in identifying strengths, weaknesses, and areas needing improvement for ongoing refinement.
- ✓ Support for Trainee Self-Identification: Encourage teachers to self-identify their training needs and preferences. Provide opportunities for personalized learning experiences within the program.
- ✓ Follow-up and Support Systems: Establish a structured follow-up system to monitor the application of training outcomes in classrooms. Provide ongoing support and guidance to teachers post-training to ensure effective implementation of acquired skills.

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Author's contribution: Conceptualization: I was responsible for the initial conceptualization of the study, including identifying the research topic, formulating research questions, and developing the research methodology. Data Collection: I actively participated in data collection, which involved conducting interviews with teachers, head teachers, and program facilitators involved in school-based training initiatives in Zanzibar's public schools. I also gathered relevant data from official documents and reports. Data Analysis: I played a key role in analyzing the collected data, using qualitative data analysis techniques to identify themes and patterns in the teachers' perspectives on the barriers and enablers of implementing training initiatives. Writing and Editing: I wrote the majority of the research report, including the introduction, literature review, methodology, results, discussion, and conclusion sections. I also contributed significantly to the editing and revision of the manuscript. Overall, my contribution to this study was substantial and comprehensive, encompassing all stages of the research process from conceptualization to dissemination.

Data availability: The data collected and analyzed for the study on Challenges and Opportunities for School-Based Teacher Training in Zanzibar are available upon request. Please contact Bikombo Ali in bikomboali@yahoo.com for access to the anonym zed datasets used in this research, subject to any ethical and legal considerations surrounding data sharing and participant confidentiality.

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